



URBAN & COMMUNITY FORE\$TRY ECONOMIC CONTRIBUTION TO CALIFORNIA, 2021





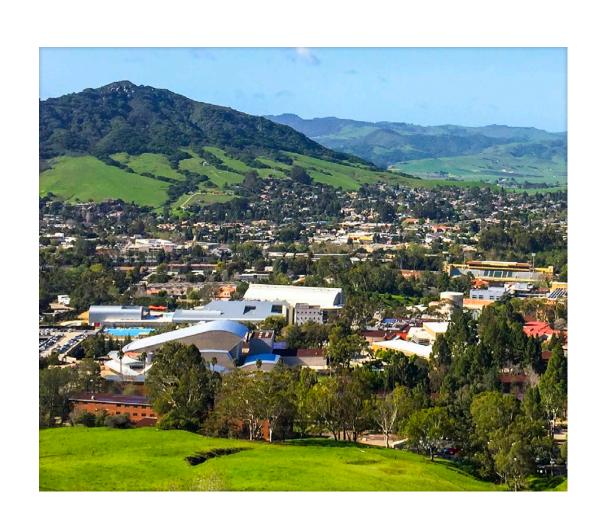


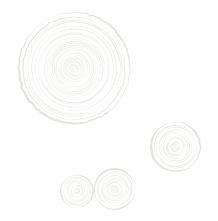














PREPARED FOR

California ReLeaf

PREPARED BY

Rajan Parajuli and Shila Pokhrel

North Carolina State University

Eric Wiseman and Brittany Christensen

Virginia Polytechnic Institute and State University

Natalie Love

California Polytechnic State University (currently at the Chicago Botanic Garden)

Date of Publication

August 2024

TABLE OF CONTENTS

-		
	knowledgments	
I. Ex	xecutive Summary	1
II. G	Glossary	2
	Introduction	
IV. S	Scope of Urban and Community Forestry (U&CF) and Activities	5
V. N	Nethods	6
VI. I	Employment Profile of Each Group	7
VII.	Economic Contribution Results	
VIII.	. Conclusion	15
	FERENCES	
APF	PENDIX A	17
U.S	5. Forest Service Non-discrimination Statement	19

TABLE

T1	Scope of U&CF	Industries and Activities in California	5
----	---------------	-----------------------------------------	---

LIST OF FIGURES

F1	Map Showing Central Coast, California	4
	Employment profile in the U&CF Private Sector in Central Coast, California 2021	
F3	U&CF Jobs in Local Government Public Agencies in Central Coast, California 2021	8
F4	U&CF Jobs in Higher Education Institutions in Central Coast, California 2021	9
F5	U&CF Jobs in Non-profit Organizations (NPOs) in Central Coast, California 2021	9
F6A	Direct Economic Contribution of U&CF Jobs in Central Coast, California 2021; Reported in 2021 Dollars	10
F6B	Total Economic Contribution of U&CF Jobs in Central Coast, California; Reported in 2021 Dollars	11
F6C	SAM Multiplier Contribution of U&CF Jobs in Central Coast, California	12
F7	Direct Tax Contribution of U&CF Jobs in Central Coast, California; Reported in 2021 Dollars	13
F8	Top 15 Industries Affected by U&CF Employment in Central Coast, California, 2021	14



ACKNOWLEDGMENTS

This work was made possible by the support and encouragement of stakeholders related to urban and community forestry in California. We thank them for their contributions. We also thank individuals who beta-tested our survey instrument and the numerous respondents who participated in the survey study.

Alexandria Stubblefield

Plant California Alliance Statewide

Amos White

100K Trees 4 Humanity Central Coast

Anand Persad

Utility Arborist Association Statewide

Carlos Campero

LA Conservation Corps

Los Angeles/Orange

Chris Curry

Santa Clara County Office of

Sustainability Central Coast

David Cox

L.E. Cooke Company San Joaquin

David Silva

California Landscape Contractors

Association Statewide

Dennis Fallon

Utility Arborist Association Statewide

Dorothy Abeyta

Society of Municipal Arborists Statewide

Janet Hartin

UC Cooperative Extension

Inland Empire

Jimmie Webb

San Diego Gas & Electric and Utility

Arborist Association San Diego

Jon Swae

City of San Francisco Central Coast

Jose Gama Vargas

Northeast Trees, Inc.

Los Angeles/Orange

Julie Saare-Edmonds

California Dept. of Water Resources

Central Valley (Sacramento)

Miranda Hutten

USDA Forest Service Region 5

Central Coast

Rose Epperson

Western Chapter ISA San Joaquin

Sandra Giarde

California Landscape Contractors

Association Statewide

Sara Davis

City of Carmel-by-the-Sea Central Coast

Tracey Takeuchi

Cal Poly, Pomona Los Angeles/Orange

Vince Mikulanis

Davey Resource Group San Diego

This report was funded by the Urban and Community Forestry Program within the California Department of Forestry and Fire Protection while the grant administration was managed by California ReLeaf.





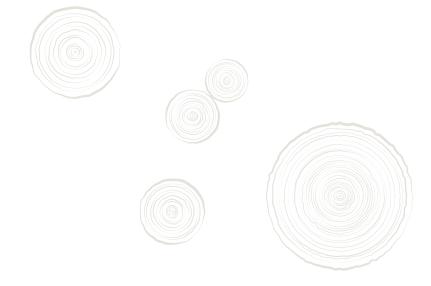


EXECUTIVE SUMMARY

Urban and community forests not only provide valuable ecosystem services to rapidly growing urban and suburban areas—there is also a large and diverse contingent of businesses and organizations involved in urban and community forestry (*U&CF*) that makes substantial contributions to the regional economy. In addition to municipal and non-profit entities, the green and utility industries are key providers of U&CF related services, contributing substantially to local and state economies. This report presents the economic contributions of U&CF activities in Central Coast, California in 2021. In this study, we define U&CF as all activities that support or care for the trees in cities, towns, suburbs, and other developed areas (including producing, planting, maintaining, and removing trees). We employed the Economic Impact Analysis for Planning (IMPLAN) software and 2021 data for Central Coast counties to estimate direct, indirect, and induced effects based on an input-output modeling framework. We used data collected through a state-wide survey of U&CF business and organizations to develop the U&CF employment profile in Central Coast counties. For the detailed methodology of economic contribution analysis, please refer to the state-wide report. http://californiareleaf.org/2021-UCF-Economic-Study

Results from the input-output modeling estimate that in 2021, U&CF activities in Central Coast, California **directly** contributed about \$678 million to the regional industry output and \$395 million in value-added contributions (*sum of labor income, other property income, and production and import taxes*) by supporting 5,120 full- and part-time jobs. Including **direct, indirect,** and **induced effects,** the U&CF sector made a **total contribution** of \$1.04 billion in industry output to the regional economy of the Central Coast, employing more than 7,116 people with a payroll of about \$414 million. The private sector, predominantly landscaping

services, and tree care providers, represents over 95% of the direct jobs (4,867 jobs) and industry output (\$651 million) in the region. Public agencies (municipalities, counties, and state agencies) collectively contributed about \$25 million in total industry output by supporting 191 jobs to the region's economy. Higher education institutions and non-profit organizations had total job contributions of 51 and 37 jobs, respectively. Meanwhile, investor-owned, and cooperative utilities were found to support 24 total jobs. We estimate that every \$1.00 spent in U&CF by these various sectors generated an additional \$0.39 in the regional economy of the Central Coast. Similarly, every job in U&CF activities and businesses supported an additional 0.53 jobs in the Central Coast in 2021.



II GLOSSARY

Urban and Community Forestry (U&CF)
All activities (including producing,
planting, maintaining, and removing
trees) that support or care for the trees
in cities, towns, suburbs, and other
developed areas.

Direct Effects The expenditures or initial production changes associated with an industry or sector in the study area, which are entered into the Input-Output analysis. These changes can be positive or negative and display how the study area's economy will respond.

Employee Compensation Total payroll cost of an employee, inclusive of wages, salaries, payroll taxes, and benefits such as health insurance and retirement.

Employment The number of full-time, part-time, and seasonal jobs associated with a specific industry.

IMPLAN® Modeling software that performs Input-Output analysis. The modeling framework enables users to create regional economic models and

multipliers for one or more counties or states in the United States. Version 3 of the IMPLAN® software accounts for commodity production and consumption for 536 industry sectors, 10 household income levels, taxes to local/state and federal governments, capital investment, imports and exports, transfer payments, and business inventories.

Indirect Effects The economic impact of local industries purchasing goods and services from other industries along supply chains.

Induced Effects The economic impact of household spending of labor income following deductions from taxes, savings, and income for commuting.

Industry Entities or businesses participating in similar types of economic activities.

Labor Income The sum of employee compensation and proprietor income.

Multipliers The measure of an industry's connection to the economy of the study area in terms of purchases, payments of wages and taxes, and other transactions.

Municipality The Census definition of an incorporated place, which is a type of governmental unit, incorporated under state law as a city, town (except in New England, New York, and Wisconsin), borough (except in Alaska and New York), or village, generally to provide governmental services for a concentration of people within legally prescribed boundaries (U.S. Census Bureau, 2018).

North American Industry Classification

System (NAICS) An industrial classification scheme established and utilized by countries in North America for grouping entities by similar production processes.

Output The value in dollars of production within a study area. It equates to the total of sales and net inventory change.

Proprietor Income Production income of sole proprietorships, partnerships, and tax-exempt cooperatives.

Region or Regional Economy The geographic area of interest (i.e., one or more county or state) and its economic activity.

Sector The industries that make up the complete economy including businesses, households and institutions, and government. In the NAICS, sectors are one of the major areas of economic activity and are classified at the 2-digit level.

Social Accounting Matrix (SAM)

SAMs capture all monetary market transactions, including what are called an economy's "ripple effects", during a study period by building upon Input-Output models to include transactions between industries and institutions, including those between institutions themselves.

Total Effects The sum of direct, indirect, and induced effects.

Value-added (or Gross Regional Product

[GRP]) The total of labor income, other property income, and production and import taxes. It is also the difference between an industry's total output and the cost of its intermediate inputs. GRP equals the sum of value-added for all economic sectors within the study region.

III. INTRODUCTION

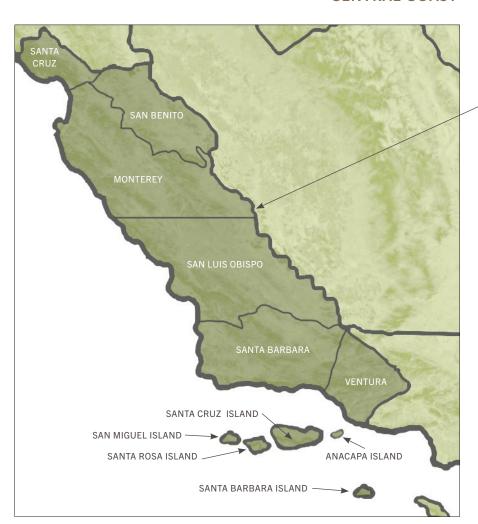
Urban and community forests not only provide numerous ecosystem services to rapidly growing urban and sub-urban areas, but also are a critical component of a regional economy with a substantial economic contribution. While the private green and utility industries offer the bulk of goods and services to establish and maintain urban forests, non-profits and public agencies including higher education institutions also represent an important share of urban and community forestry (*U&CF*) activities (*Parajuli et al. 2022, Parajuli et al. 2023*). For the purposes of this report, we define U&CF as all activities that support or care for the trees in cities, towns, suburbs, and other developed areas (*including producing, planting, maintaining, and removing trees*).

Economic contribution analysis of U&CF informs citizens, legislators, and decision makers about the impacts of the industry on gross domestic product and workforce development. With periodic support from CALFIRE, a couple of studies in the 1990s and 2000s produced a detailed economic impact of U&CF in California (*Templeton and Goldman 1996, Templeton et al. 2011*). The most recent of these reports was based on 2009 data; recent development of more sophisticated tools and economic contribution analyses (*Parajuli et al. 2022, Parajuli et al. 2023*) provides an opportunity to perform an updated and in-depth economic impact study of U&CF in California.



F1 MAP DEPICTING THE CENTRAL COAST OF CALIFORNIA INCLUDED IN THE U&CF ECONOMIC ANALYSIS

CENTRAL COAST



This study aims to estimate the economic contribution of the U&CF sector in Central Coast, California using the 2021 economy-wide data and a peer-reviewed economic

contribution analysis methodology. By closely following Parajuli et al. (2022) and Parajuli et al. (2023), we incorporated private green industry businesses, public agencies (including county and

municipal governments), non-profits, and higher education institutions that are directly involved in U&CF in this region. **FIGURE 1** shows the counties included in this select region: Central Coast, California. Next, we compiled the employment profile of all the related industries and agencies using responses to an online survey of each U&CF group along with several other secondary sources. We used IMPLAN to estimate the economic contribution of U&CF to the regional economy in terms of several economic and business metrics including jobs, labor income, value-added, and tax collections (IMPLAN, 2021). These results highlighting the significant economic contributions of U&CF and should be very useful to the private sector for marketing and communication efforts. Other sectors, such as the public agencies and NPOs, may also find these results valuable to advocate for support to sustain and expand U&CF programs in their jurisdictions.

IV. SCOPE OF URBAN AND COMMUNITY FORESTRY INDUSTRIES AND ACTIVITIES

T1 URBAN AND COMMUNITY FORESTRY (U&CF) RELATED INDUSTRIES AND ACTIVITIES IN CALIFORNIA. NUMBERS IN PARENTHESES FOR PRIVATE

INDUSTRIES ARE NORTH AMERICAN INDUSTRY CLASSIFICATION SYSTEM (NAICS) CODES

To be consistent with other U&CF economic contribution reports, we adapted the definition of urban and community forestry as all activities that support or care for the trees in cities, towns, suburbs, and other developed areas (including producing, planting, maintaining, and removing trees) in this select region:

Central Coast, California. Since there are no well-defined industries specific to U&CF, and IMPLAN integrates U&CF-related industries into broader green industry sectors, the first crucial step of economic contribution analysis was to delineate the scope of U&CF activities in the study region. In our project stakeholder meeting with various members from California Urban Forestry Council held online on Feb 1, 2022, we discussed the detailed scope of U&CF groups including private industries, public agencies, non-profit organizations (NPOs), investor-owned utility companies, and higher education institutions (T1). Participants approved our proposed scope of U&CF industries and activities, which were in line with our previous similar studies in northeastern states (Parajuli et al. 2022) and southern states (Parajuli et al. 2023).

PRIVATE INDUSTRIES

- Landscaping services (NAICS 561730)
- Nursery and tree production (NAICS 111421)
- Nursery, garden, and farm supply stores (NAICS 444220)
- Nursery stock and florists' supplies merchant wholesalers (NAICS 424930)
- Farm and garden machinery and equipment merchant wholesalers (NA/CS 423820)
- Landscape architectural services (NAICS 541320)

PRIVATE (INVESTOR-OWNED & COOP) UTILITY COMPANIES

PUBLIC SECTORS

- Cities
- Counties
- State agencies involved in U&CF

HIGHER EDUCATION INSTITUTIONS

NON-PROFIT ORGANIZATIONS (NPOs)

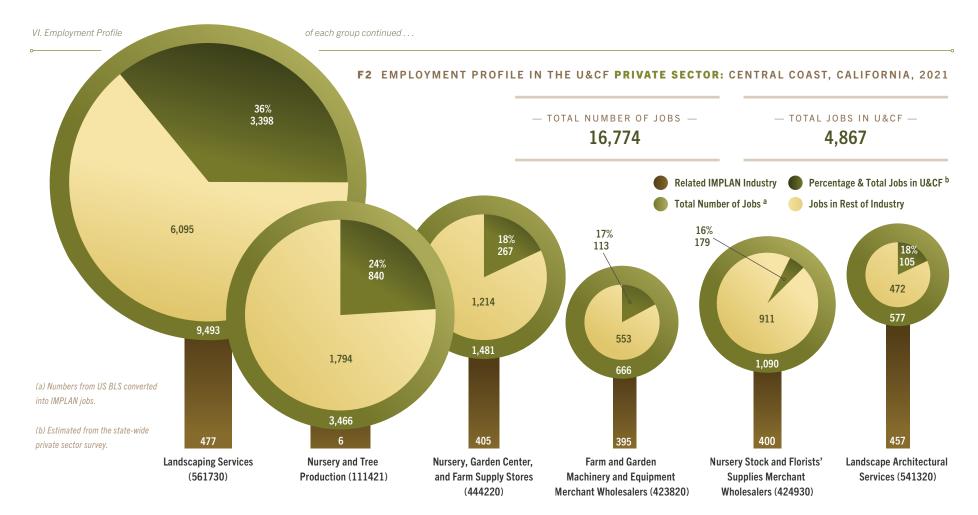
V. METHODS

Since IMPLAN does not specify industries and data associated solely with U&CF, we employed the approach devised by Parajuli et al. (2022) to compile a complete profile of employment related to establishment, care, and maintenance of urban and community forests in California. While most of the data related to the private sector can be retrieved from publicly available sources such as the US Census Bureau, primary surveys of U&CF related businesses and organizations are required to fully quantify and segregate the U&CF portion of the businesses and activities from the overall green industry. Through several rounds of web-based survey of private businesses, the U&CF industries were separated from the broader green industries throughout the state. Similarly, several group-specific surveys were conducted to fully quantify the public and nonprofit sector involvement in U&CF. Respondents were asked to answer survey questions about their U&CF activities in California that occurred during the 2021 calendar year. For more details about the survey of six different U&CF groups along with the economic contribution analysis approach, please refer to the state-wide report. http://californiareleaf.org/2021-UCF-Economic-Study



VI. EMPLOYMENT PROFILE OF EACH GROUP

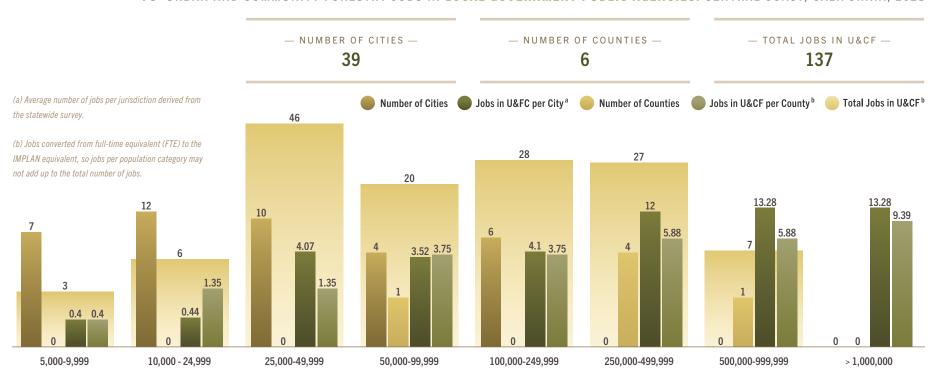
The primary source of the industry-level employment data is the Quarterly Census of Employment and Wages of the US Census Bureau, which reports the periodic employment profile of private businesses broken down by the North American Industry Classification System (NAICS) category. We utilized our state-wide surveys of private green industry businesses to parse out the portion of U&CF jobs from the broader private green industry sector in this select region: Central Coast, California. Since the Quarterly Census of Employment and Wages (CEW) does not incorporate self-employed jobs and businesses with their own social insurance programs (IMPLAN Data Team, 2021), the 2021 IMPLAN data is utilized to compute proprietary jobs specifically in landscaping services (NAICS 561730) and nursery and tree production businesses (NA/CS 111421). FIGURE 2 presents the annual employment profile of private businesses involved in U&CF activities in the Central Coast in 2021. In 2021, the private sector contributed over 4,867 direct U&CF related jobs in the Central Coast. Private landscaping and tree care services were the top employer among private green industry businesses, which supported 3,369 full-time, part-time, and seasonal employees in 2021. Nursery and tree production was the second largest industry which employed 840 jobs in U&CF annually in Central Coast, California, followed by nursery, garden center, and farm supply stores at 840 jobs.



Besides private green industry businesses, several investor-owned and cooperative utility companies are also greatly involved in tree line clearing and vegetation management in urban and suburban regions. According to the primary survey of utility companies, we estimated that in 2021, the average per company in-house expenses of investor-owned and cooperative utility companies in vegetation management in California was about \$1.31 million per

year. To estimate the total expenditure of investor-owned and cooperative utility companies in vegetation management, we multiplied the number of companies by the average expenditures per company. We estimated that 2 investor-owned and cooperative utility companies in Central Coast, California supported 24 U&CF jobs in 2021, which was the input value for the economic contribution analysis.

F3 URBAN AND COMMUNITY FORESTRY JOBS IN LOCAL GOVERNMENT PUBLIC AGENCIES: CENTRAL COAST, CALIFORNIA, 2021



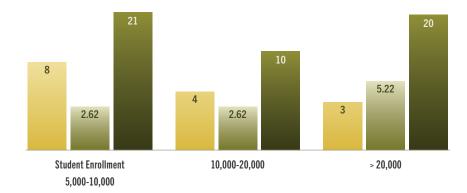
Public agencies such as municipal and county governments have a vital role in managing U&CF in most of the populated towns and cities. We estimated the total number of public employees involved in U&CF based on the population size of the jurisdiction that these agencies serve in Central Coast, California. We obtained the number of cities and counties by population size in all counties and cities in this select region from the Population Division of the U.S. Census Bureau (US Census Bureau, 2023). Then, using the average number of employees in a city and county from our state-wide survey of municipalities and counties in California, we estimated the total number of jobs in U&CF employed by city

and county governments (**F3**). Our results suggest that county and municipal governments in the Central Coast employed about 137 people directly working in U&CF activities in 2021. Similarly, our economic contribution analysis included the number of employees in CALFIRE, CALTRANS, state hospitals, and the department of general services who were directly involved in U&CF in this select region. According to the information collected from our state-wide survey coupled with public record requests, state agencies employed 4 U&CF positions in the Central Coast in 2021.

F4 U&CF JOBS IN HIGHER EDUCATION INSTITUTIONS: CENTRAL COAST, CA, 2021



(a) Average number of jobs per institution derived from the statewide survey of higher education institutions.

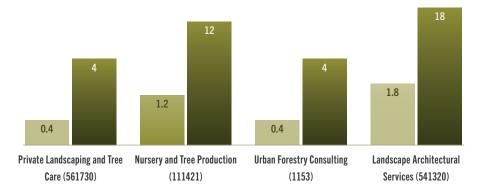


Furthermore, based on the student enrollment size, we estimated the total annual U&CF jobs supported by higher education institutions in Central Coast, California. First, we collected the total number of higher education institutions and student enrollments in this region from CollegeSimply (*CollegeSimply*, 2023). We then estimated the total number of U&CF jobs in colleges and universities by multiplying the number of institutions by the average number of jobs per institution, which we calculated using our state-wide survey of higher education institutions (**F4**). In 2021, 15 higher education institutions with at least 5,000 student enrollments supported 51 full- and part-time jobs involved in U&CF activities in the Central Coast.

F5 U&CF JOBS IN NON-PROFIT ORGANIZATIONS: CENTRAL COAST, CA, 2021. THERE WERE AN ESTIMATED 10 U&CF NPOS IN CENTRAL COAST, CA, 2021

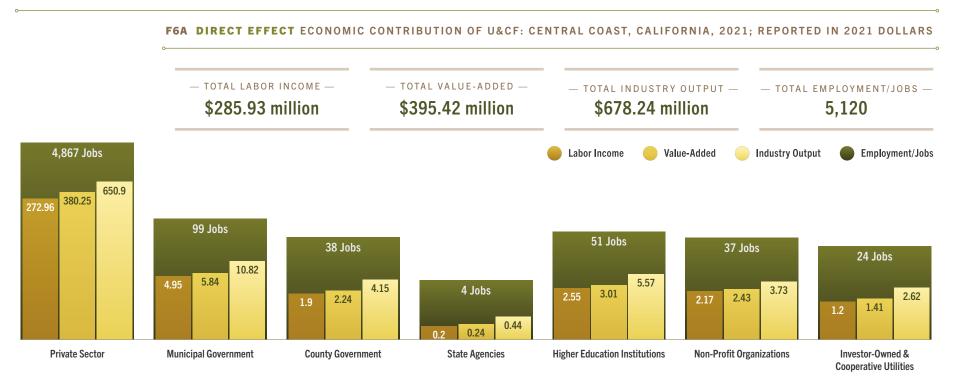


(a) Average number of jobs per organization derived from the statewide survey of NPOs in California.



We also included the involvement of non-profit organizations (*NPOs*) in U&CF activities while estimating the economic contribution of U&CF in this select region. Our statewide survey of NPOs revealed that on average, an NPO supports 3.8 jobs in U&CF activities: about 1.8 jobs in landscaping and tree care services, 0.4 jobs in nursery and tree production, 1.2 jobs in forestry consulting services, and 0.4 jobs in landscape architectural services (**F5**). Collectively, NPOs in Central Coast, California supported 38 jobs directly working in U&CF activities in 2021.

VII. ECONOMIC CONTRIBUTION RESULTS



By incorporating seven different private, non-profit, higher education and public organizations involved in U&CF, we conducted a multi-industry economic contribution analysis using IMPLAN online to evaluate the overall state-wide economic contribution of U&CF in this select region. In 2021, U&CF in Central Coast, California directly supported about 5,120 full- and part-time jobs in various businesses and activities (**F6A**). Further, the total job contribution of U&CF including direct, indirect, and induced employment was estimated to be over 7,116 jobs. In terms of direct employment, the private sector accounted for the largest workforce in U&CF at nearly 4,867 jobs throughout the Central

Coast. Local governments (municipal and county) supported approximately 137 U&CF jobs. Higher education institutions and non-profit organizations supported 88 U&CF jobs. In terms of labor income, U&CF in the Central Coast collectively contributed about \$286 million directly, and approximately \$414 million including the multiplier effects throughout the state economy.

APPENDIX A breaks down the total economic contributions from U&CF activities in California by direct, indirect, and induced effects stemming from seven various industry groups and organizations

Private Sector

F6B TOTAL EFFECT ECONOMIC CONTRIBUTION OF U&CF: CENTRAL COAST, CALIFORNIA, 2021; REPORTED IN 2021 DOLLARS — TOTAL LABOR INCOME — — TOTAL VALUE-ADDED — - TOTAL INDUSTRY OUTPUT -— TOTAL EMPLOYMENT/JOBS — \$413.66 million \$602.91 million \$1.04 billion 7,116 6,774 Jobs Labor Income Value-Added Industry Output Employment/Jobs 991.2 578.05 134 Jobs 69 Jobs 52 Jobs 49 Jobs 33 Jobs 17.48 9.69 9.01 7.23 6.71 5.94 5 Jobs 4.99 4.24 3.72

0.39 State Agencies

0.71

Higher Education Institutions

In terms of value-added, which is equivalent to gross domestic product, U&CF in this select region contributed approximately \$395 million to the regional economy directly, and with the indirect and induced effects, the total valueadded contribution in 2021 was about \$603 million (F6B). Similarly, in terms of industry output representing all economic activities, the direct and total contributions of U&CF in Central Coast, California in 2021 were about \$678 million and \$1.04 billion, respectively. In terms of the interlinkages among the industry sectors, the overall social accounting matrix (SAM) multiplier associated with employment was estimated to be 1.39, which indicates that each job in

Municipal Government

3.72

County Government

2.77

U&CF in the Central Coast resulted in an additional 0.39 jobs in other sectors of the economy. Similarly, a (SAM) multiplier associated with industry output of 1.53 suggests that every \$1.00 spent in U&CF generated another \$0.53 in industry output in the rest of the economy of the Central Coast (F6C).

2.92

3.72

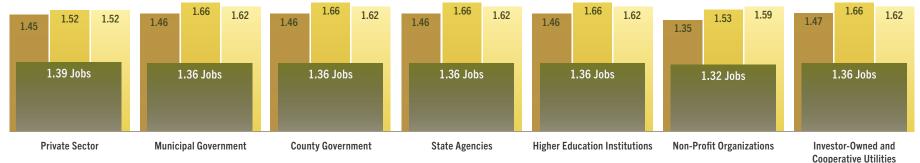
Non-Profit Organizations

2.35

Investor-Owned & Cooperative Utilities

1.75

F6C SAM MULTIPLIER ECONOMIC CONTRIBUTION OF U&CF: CENTRAL COAST, CALIFORNIA, 2021 - TOTAL LABOR INCOME - TOTAL VALUE-ADDED - TOTAL INDUSTRY OUTPUT - TOTAL EMPLOYMENT/JOBS - 1.52 1.53 1.39 Labor Income Value-Added Industry Output Employment/Jobs



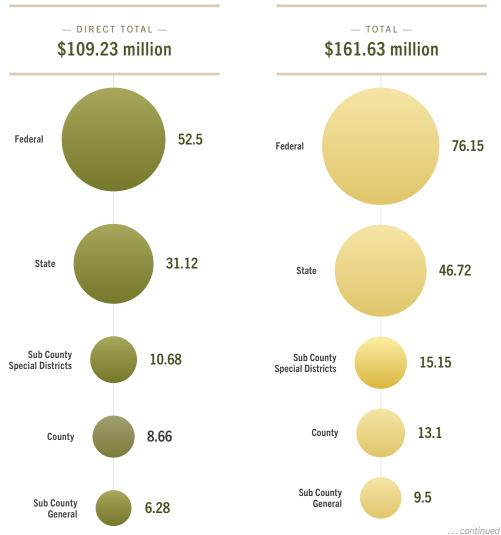
The economic contribution of U&CF varies widely among the seven sectors and groups incorporated into this analysis. For example, the private sector constitutes about 95% of the economic contribution of U&CF in the Central Coast, California. The public agencies (municipal, county, and state agencies) collectively contributed about \$24.36 million in total industry output by supporting over 191 jobs in the select region economy (**F6B**). Higher education institutions and non-profit organizations had total job contributions of 69 and 49 jobs, respectively.

Moreover, we found that county government, municipal government, state agencies, private sector and non-profit organizations, and investor owned-utility sector had the largest SAM multiplier value of 1.62 in value added (**F6C**). The SAM value of 1.62 associated with these sectors indicates that every \$1.00 generated in U&CF contributed an additional \$0.62 to the other sectors in Central Coast, California economy.

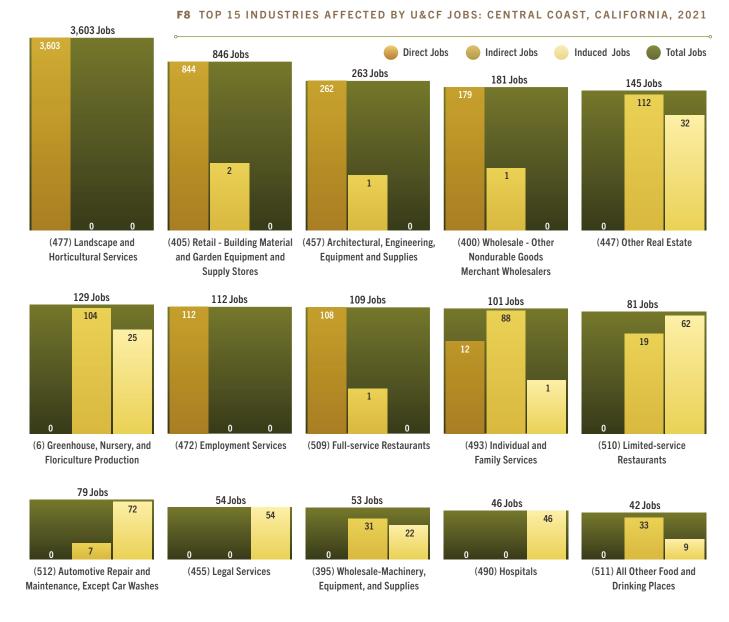
F7 DIRECT TAX CONTRIBUTION OF U&CF: CENTRAL COAST, CALIFORNIA, 2021; REPORTED IN 2021 DOLLARS

Besides jobs, labor income and value added, U&CF in Central Coast, California also contributes to local, state, and federal taxes significantly (F7). In 2021, U&CF businesses and employees in this region paid approximately \$109 million directly to local, state, and federal taxes. With indirect and induced effects included, the total tax contribution of the aggregated U&CF sector in this region was about \$162 million in various taxes.





industries in Central Coast, California that have the highest employment contributions from U&CF. U&CF employment contributed 3,603 jobs in landscape and horticultural services to the select region economy. Through the indirect and induced effects, other critical sectors in the regional economy such as real estate, employment services, legal and warehousing businesses benefited substantially from the existence of various U&CF activities in Central Coast, California.



VIII. CONCLUSION

With its growing importance in terms of intrinsic values in urban and suburban landscapes, urban and community forestry as a part of broader urban greening is considered an integral component of urban region planning and management. Along with various ecosystem benefits, U&CF is found to contribute significantly in terms of jobs and overall economic activities to the regional economy. In this report, by using a similar approach to the state U&CF economic report, we estimated the economic contributions of U&CF in Central Coast, California in 2021.

Results from our IMPLAN model indicate that in 2021, U&CF in Central Coast, California, in aggregate, contributed about \$1.04 billion to the select region's economy by supporting 7,116 full- and part-time jobs. Results also suggest that most U&CF-related employment opportunities in this region are in the private sector, which collectively represents industries related to urban tree care services, nursery and tree production, machinery supplies, and landscape architecture. The results also indicate that landscaping and tree care services were the most dominant private sectors, contributing to nearly 3,369 direct jobs on the Central Coast. Similarly, public agencies through public sector investments and support in U&CF contributed about 191 total jobs to the regional economy.

The framework and findings documented in this report also have important management and policy implications:

- For consistency as well as an apples-to-apples comparison purpose, we closely
 followed the peer-reviewed economic contribution methodology developed by
 Parajuli et al. (2022) to conduct the economic contribution analysis in Central
 Coast, California using survey data collected from U&CF respondents and the
 IMPLAN model specific to California in 2021.
- Our findings could provide justification for enhancement of current programs or creation of new measures to support U&CF activities in this select region in California.
- The comprehensive nature of this study leads to a robust picture of U&CF contributions, including areas that require attention specifically in public and non-profit sectors.
- Results from this study could be utilized to inform targeted technical and financial assistance to jurisdictions that require capacity building.
- Private sector U&CF industries could use the findings of this study to highlight their economic contribution to their jurisdictions while communicating with the public and policymakers on issues pertinent to their industries.

CollegeSimply. 2023. California Colleges Ranked by Largest Enrollment. https://www.collegesimply.com/colleges/rank/colleges/rank/colleges/largest-enrollment/state/california/

IMPLAN. 2021. IMPLAN. Retrieved August 18, 2021 from https://www.implan.com/.

IMPLAN Data Team, 2021. CEW data details. Retrieved August 18, 2021 from https://support.implan.com/hc/en-us/ articles/115009679608-CEW-FAQ.

Parajuli, R., Chizmar, S., Hoy, M., O. Joshi, J. Gordon, S. Mehmood, J.E. Henderson, J. Poudel, O. Witthun, and L. Buntrock. 2022. Economic contribution analysis of urban forestry in the Northeastern and Midwest States of the United States in 2018. *Urban Forestry & Urban Greening*, 69:127490. https://doi.org/10.1016/j.ufug.2022.127490.

Parajuli, R., Chizmar, S., Lamica, A., Wiseman, E., Gordon, J., Ochuodho, T., Schons, S., Henderson, J.E., Mehmood, S., and Johnson, L. 2023. Economic contribution analysis of urban and community forestry in the southern United States in 2019. *Journal of Forestry*, 121: 217-223.

Templeton, S.R., Campbell, W., Henry, M., Lowdermilk, J. 2011. *Impacts of urban forestry on California's Economy in 2009* [Unpublished report submitted to Mary Klass-Schultz, Fire and Resources Assessment Program, California Department of Forestry and Fire Protection]. pp. 1-32.

Templeton, S.R, Goldman, G. 1996. Estimating economic activity and impacts of urban forestry in California with multiple data sources from the early 1990s. *Journal of Arboriculture* 22(3): 131-143.

United States Bureau of Labor Statistics [US BLS], 2021. Quarterly Census of Employment and Wages: *Various years. U.S. Bureau of Labor Statistics.* Retrieved August 18, 2021 from https://www.bls.gov/cew/.

United States Census Bureau, 2021. Annual estimates of the resident populations. Population Division, *U.S. Census Bureau.* Retrieved August 18, 2021 from https://www.census.gov/topics/population.html.



... continued

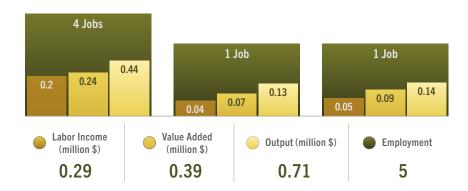
APPENDIX A

ECONOMIC CONTRIBUTIONS (DIRECT, INDIRECT, INDUCED, AND TOTAL) OF ALL U&CF SECTORS INCLUDED IN THE STUDY: CENTRAL COAST, CALIFORNIA, 2021



— STATE AGENCIES —

-DIRECT- -INDIRECT- -INDUCED-



— INVESTOR-OWNED UTILITIES —





— HIGHER EDUCATION —







"This institution is an equal opportunity provider."







U.S. FOREST SERVICE NON-DISCRIMINATION STATEMENT

In accordance with Federal law and U.S. Department of Agriculture (*USDA*) civil rights regulations and policies, this institution is prohibited from discriminating on the basis of race, color, national origin, sex, age, disability, and reprisal or retaliation for prior civil rights activity (*Not all prohibited bases apply to all programs*).

Persons with disabilities who require alternative means of communication for program information (e.g., Braille, large print, audiotape, American Sign Language, etc.) should contact the responsible State or local Agency that administers the program or USDA's TARGET Center at (202) 720-2600 (voice and TTY) or contact USDA through the Federal Relay Service at (800) 877-8339. Additionally, program information is also available in languages other than English.

To file a complaint alleging discrimination, complete the USDA Program Discrimination Complaint Form, AD-3027, found online at http://www.ascr.usda.gov/complaint_filing_cust.html, or at any USDA office or write a letter addressed to USDA and provided in the letter all of the information requested in the form.

To request a copy of the complaint form, call (866) 632-9992 or submit the completed form/letter to USDA:

MAIL

U.S. Department of Agriculture
Office of the Assistant Secretary for Civil Rights
1400 Independence Avenue, SW
Washington, D.C. 20250-9410

FAX

(202) 690-7442

EMAIL

program.intake@usda.gov.